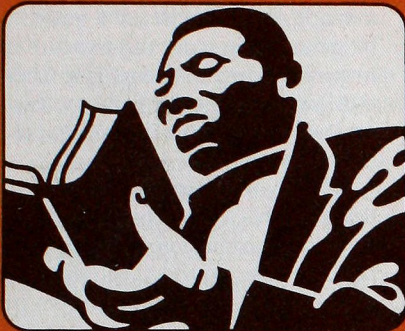


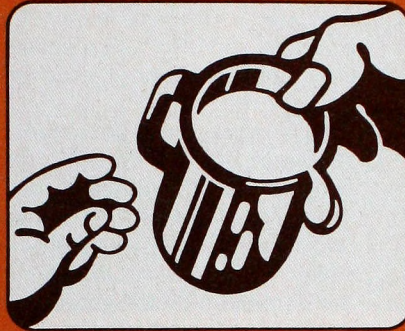
# world vision

"Where there is no vision, the people perish."

(Proverbs 29:18 kjv)



Evangelism



Emergency relief



Childcare



Community development



Leadership enhancement



Mission challenge

*Another year's ministry  
around the globe*

**FAMINE RELIEF  
IN BOLIVIA**

## Carrying out the vision

Ted Engstrom's special "In Partnership with You" message page 3

## Furthering the vision in 78 nations

A map of World Vision's 1983 locations page 4

## Where there is a vision . . .

What's happened in relation to the six objectives page 6

## High, dry, cold and hungry

The plight of Bolivia's altiplano people—and what's being done about it page 18

## Income and disbursements 15

### A word from the board chairman 16

### World Vision's board of directors 16

### Office locations 17

### Cooperating agencies and churches 17

### Have you tasted God's love? 22

### Please pray for . . . 22

### What's been happening in

### Ethiopia, Lebanon and Brazil 23

# This issue is different

**Once a year**, this magazine brings you an overview of World Vision's sixfold ministry around the globe. You hold in your hand the newest such report, covering what you and others have made possible in more than 75 nations during 1983.

To help you sense the nature and scope of what World Vision is doing, we've filled much of this issue with a facet-by-facet summary compiled by Brian Bird, Doug Stokke and other staff members. I think you'll find it enlightening, inspiring and conducive to discussion.

This overview, its accompanying financial disclosure and the brief but timely items on Bolivia, Ethiopia, Lebanon and Brazil fill even the space normally used for Samaritan Sampler, People & Projects,

Globe at a Glance and other features. Those features will be back next time, along with updates on the countries mentioned (including a major report on Brazil), and a heartwarming story of how one inspired woman is providing Christian love and shelter to homeless mothers and their children in an American city.

When you've finished reading this month's 1983 report and its Bolivia/Ethiopia/Lebanon/Brazil news, please do three things:

1. Pray for the people shown or mentioned.
2. Send whatever help you feel you should.
3. Pass this magazine along to someone else who might find its contents worth serious attention.

Thank you! *David Olson*

**world vision**®

Volume 28, number 2  
February 1984

**Ted W. Engstrom,**  
*president and publisher*  
**Bill Kiewer,**  
*executive vice-president*

**Martin Lonsdale,**  
*media director*

**David Olson,** *editor*

**Paul S. Rees and**

**Carl F. H. Henry,**  
*contributing editors*

**Randy Miller,**  
*associate editor*

**Gene Hart,**  
*assistant editor*

**Konny Thompson,**  
*editorial assistant*

**Don Aylard,** *art director*

**Steven Heassler,** *layout*

**Jan Dahring,** *typesetter*

#### PHOTO CREDITS

Larry Nichols (pages 3, 4 upper, 14, 16)

Kenny Waters (page 4 lower)

David Ward (pages 5 left and center, 10, 18-21, 23 upper)

David Toycen (page 5 upper right)

Eric Mooneyham (pages 7, 16)

Terry Madison (page 8)

Sanjay Sojwal (pages 11, 13)

Phillip Benzke (page 16)

Herb Shoebridge (page 16)

Doug Kelly (page 23 upper)

#### ILLUSTRATIONS

Paul Showalter (front cover)

Richard Sears (pages 4, 5)



WORLD VISION magazine is published monthly by World Vision, a nonprofit Christian humanitarian organization with business offices at 919 West Huntington Drive, Monrovia, California 91016. Subscription is free. Founded by Dr. Bob Pierce in 1950, World Vision is an interdenominational outreach of Christians concerned for the physical and spiritual needs of people throughout the world. It is dedicated to serving God by ministering to children and families, providing emergency aid, developing self-reliance, furthering evangelism, strengthening Christian leadership and challenging Christians to become involved in missions. □ WORLD VISION magazine is a member of the Evangelical Press Association. While the editors are responsible for the contents, viewpoints of authors are not necessarily those of World Vision. The editors assume no responsibility for return of unsolicited manuscripts or photos unless accompanied by a self-addressed, stamped envelope. Contents of this magazine may be reprinted or excerpted freely unless otherwise noted, but credit to WORLD VISION is requested. □ Send all editorial correspondence and changes of address to WORLD VISION magazine, 919 West Huntington Drive, Monrovia, CA 91016. Please send changes of address at least 30 days before you move. Enclose the address label from a current copy and your new address. Copyright © 1983 by World Vision Inc.

## Financial highlights of 1983

### Support

1983

Total income	\$108,352,099
Management expenses	7.8%
Fund-raising expenses	13.1%
Number of full-time U.S. employees	427
Number of cooperating agencies/churches	500

### Results

1983

Nations with World Vision involvement	78
Total number of projects	2,900
Number of children sponsored (through international partnership)	197,935 341,627
People assisted through relief projects	1,077,000
People assisted through development projects	8,172,000
Number attending Pastors' Conferences	1,160
Number of direct evangelism and leadership projects	175
Groups participating in volunteer programs	6,250

# Carrying out the vision

**For the 20 years** that I have been fortunate enough to work with an organization committed to answering the cries of the world's neediest people, I have never been able to push the tragic images of hungry, sick and despairing people from my mind. And in 1983 it was no different.

It is difficult to repress the memories of what we witnessed in Ethiopia. Little children so weakened from prolonged hunger they could not even lift themselves off the hard dirt when offered a bowl of food. Or a mother so desperate to save one of her twin babies from starvation she was willing to stop feeding the other, more frail infant so that the strong one could have enough food to live.

Neither can my colleagues and I ever erase the memories of what we saw in dozens of other countries in 1983. Thousands of Polish people waiting in long lines to purchase supplies they were not even sure existed. Frightened Kampuchean parents watching as the dreaded hemorrhagic fever consumed the lives of their children. The wounded in El Salvador and Lebanon. Scarcely a day went by in 1983 when those ghostly images of deprivation and human heartbreak didn't materialize in my consciousness.

I was reminded of the words of King Solomon exhorting me not to lose my vision for a hurting world, not to lose my ability to suffer *with* the suffering. His proverb is simple,



yet penetrating: "Where there is no vision, the people perish . . ."

Yet, if we are to have hope, the converse of Solomon's proverb must also be true: "Where there *is* a vision, the people live." With your help, World Vision continued to be a part of that vision in 1983.


Internationally last year, World Vision stretched its work in 78 developing nations to touch the lives of more than 14 million men, women and children through 2900 projects. Christian assistance was offered in the form of relief supplies in times of catastrophe. Supplemental or total care was given to orphaned or destitute children. Self-reliance training and long-range development programs were provided for impoverished families. Direct evangelism was targeted for the spiritually needy. Leadership training bolstered indigenous pastors and other Christian leaders. And educational resources on world need were made available

to Westerners desiring involvement in hunger relief programs.

Compassionate supporters in the United States contributed \$108,352,099 to our work in 1983; donations from other nations totaled \$164.6 million. Specifically, the World Vision international partnership received funding through its offices in: Australia \$21,435,187; Canada \$19,208,779; Europe \$8,046,000; Hong Kong \$785,000; New Zealand \$4,359,000, and South Africa \$2,384,000.

And it is because of people like you—our partners in meeting the needs of the world's hurting people—that we will be able to continue fulfilling the vision in 1984. Essential to our partnership is the need for good stewardship as we utilize the resources you have entrusted to us. We pledge to you careful and responsible maintenance of this sacred endeavor, and we trust the report on the pages that follow will give you a glimpse of how vital an element you are of a vision that, all over the world, *is* helping people live.

Faithfully yours in Christ,

  
Ted W. Engstrom  
President

# Furthering the vision

## U.S. Expenditures by Continent

### Europe and the Middle East \$17,854,388

Cyprus	Netherlands
Czechoslovakia	Poland
Egypt	Romania
England	Soviet Union
Hungary	West Germany
Israel	Yemen Arabic Republic
Lebanon	

### Asia \$18,244,509

Australia	Nepal
Bangladesh	Pakistan
Burma	Papua New Guinea
China	The Philippines
Fiji	Singapore
Hong Kong	Solomon Islands
India	Sri Lanka
Indonesia	Taiwan
Kampuchea	Thailand
Korea	Tonga
Laos	Vanuatu

### The Americas \$28,949,766

Belize	El Salvador
Bolivia	Guatemala
Brazil	Haiti
Canada	Honduras
Chile	Mexico
Colombia	Nicaragua
Costa Rica	Peru
Dominican Republic	United States
Ecuador	

### Africa \$13,312,280

Botswana	Senegal
Burundi	Somalia
Central African Republic	South Africa
Chad	Sudan
Ethiopia	Swaziland
Gambia	Tanzania
Ghana	Uganda
Ivory Coast	Upper Volta
Kenya	Zaire
Lesotho	Zambia
Madagascar	Zimbabwe
Malawi	
Mali	

Ministry expenditures not assigned to any single region or continent: \$6,335,568



*Youngsters at Light and Life Christian School in Sylmar, California, show Bibles they won in BiTE, a World Vision education program that taught them about world need and what the Bible says about hunger.*



*For Rev. Yubanna Yunan, an evangelical Presbyterian pastor from Luxor, the World Vision-sponsored Pastors' Conference in Alexandria, Egypt, brought rejuvenation and a chance to gain new insights into pastoral care and church growth.*

# n 78 countries



*For Filipino pastor Rudy Bernal sharing the message of salvation through Christ is a daily pursuit. Rudy came to Christ as a boy through participation in a World Vision project. Today he is one of the Philippines' leading pastors.*



*Edward Gura, a young boy, and his family have found new hope for health and stability. Edward and dozens of other children receive regular meals, schooling, medical checkups and other forms of Christian assistance through World Vision project in his village.*



*Famine only temporarily dampens the spirits of elderly Hulusagarish, an Ethiopian Orthodox nun who, with thousands of other Ethiopians, was foodless for weeks at a time until World Vision brought emergency supplies.*



*The future looks bright for Absina Tubuni and her family, thanks to a World Vision-sponsored community development project in Indonesia. Both Absina and her husband have learned to read, and they are generating income by breeding animals.*

 Countries with World Vision involvement

# Where there is a vision . . .

**Six objectives determine the nature of World Vision's work:**

- (1) To point the lost to Jesus Christ.
- (2) To nurture needy children.
- (3) To assist disaster victims.
- (4) To help people gain self-reliance.
- (5) To strengthen Christian leadership.
- (6) To challenge Americans to mission.

Because you helped World Vision pursue this sixfold vision in 1983, dreams are now realities in the following areas.

## ... lost ones are found



Evangelism

**For World Vision,** there is no more important function than that of serving as a lighthouse for Christ, radiating His light and love

to all who are lost in the sea of humanity.

In challenging His followers nearly two millennia ago to venture into the farthest reaches of human existence and declare God's truth to all who would hear, Jesus was revealing His eternal passion for a world that had rejected Him. That legacy of love continues to be the reason for our existence and ministry today.

In fact, the love of Christ is the compelling force behind every effort

World Vision undertakes. In a majority of the 2900 projects we conducted around the world in 1983, the message of salvation through Christ was publicly proclaimed. In some nations, where the governments are officially opposed to the spread of Christianity, World Vision was prohibited from open evangelism. But even in those areas, by virtue of the very nature of our efforts to assist the poor and oppressed, the power of God's love was effectively and practically demonstrated.

In addition, World Vision touched the lives of an estimated three million men, women and children with the Good News of Christ through 175 direct outreach projects in 45 nations. These efforts included some projects exclusively evangelistic in nature and others designed to enhance the leadership skills of pastors and key Christians in developing countries.

One example of direct evangelism in 1983 occurred in Dae Nong, Korea, where World Vision sponsored a series of Christian crusades for clothing industry workers. More than 4000 garment workers turned out for the meetings, and 230 made decisions for Christ. A follow-up campaign ensured the assimilation of the new believers into local churches.

An added dimension of World Vision's efforts to reach impoverished villages with the Christian message was realized through the organization's cooperation with local churches and missions boards. Many of our projects were administered by national churches and missions agencies, enabling indigenous Christians to share their faith within their own cultural setting.

World Vision also continued to support the work of North American

missions organizations and sister agencies through its Missions Advanced Research and Communication Center (MARC). The missions resource ministry, in its 18th year under the sponsorship of World Vision, contributed a wide array of research and literature to the missions community, including its *Unreached Peoples '83* guide to unevangelized populations, and publications for the strategic Wheaton '83 conference on evangelism.

## ... needy children are nurtured

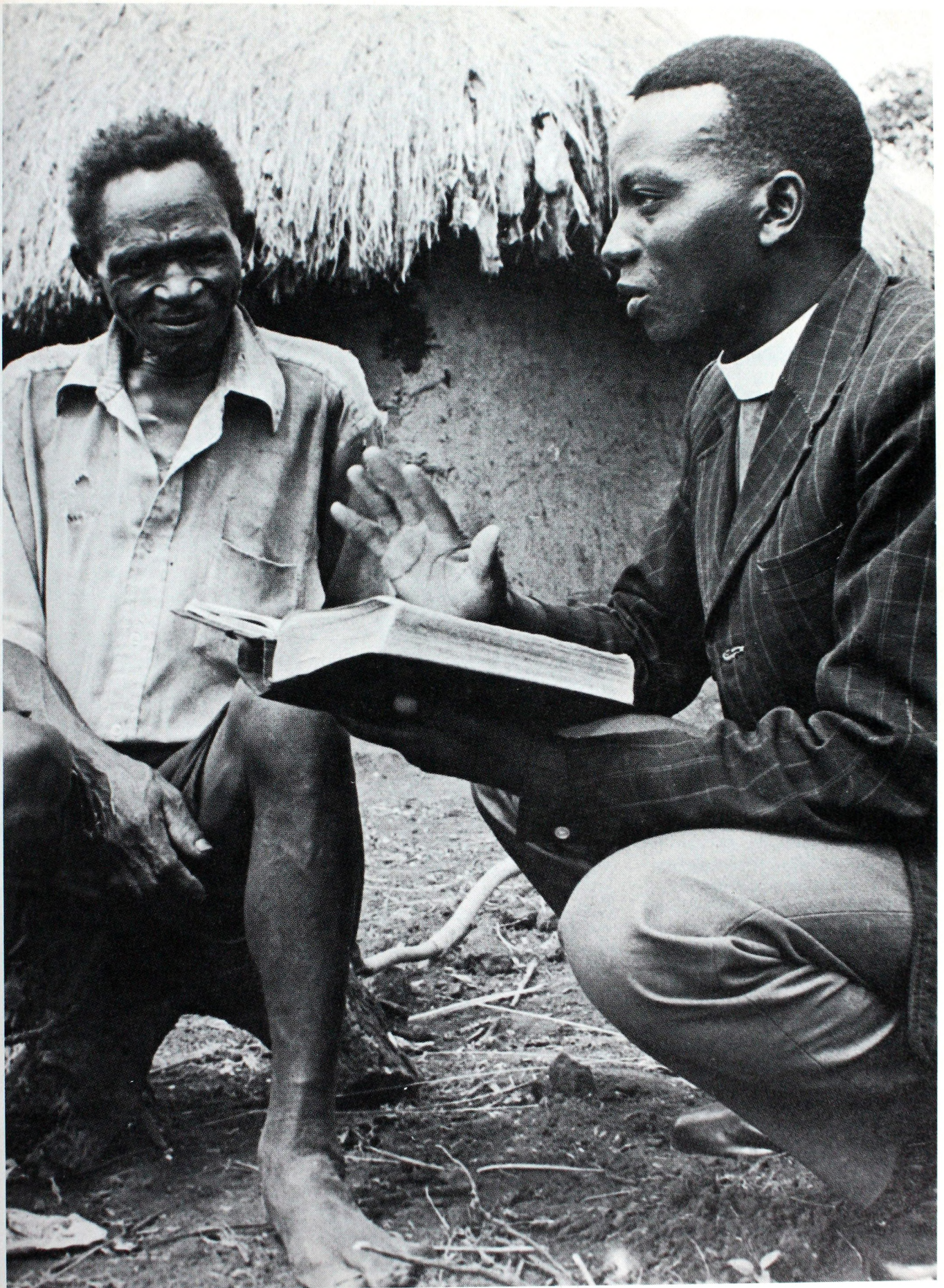


Childcare

**The challenge** of successfully raising a child in today's world is a formidable one. For the first several years of a child's

life, the need for physical, emotional, intellectual and spiritual nurturing is critical. In countries where there are abundant resources, responsible parents are sometimes able to invest as much as three-quarters of their waking hours in caring for their children. Even with that amount of parental involvement and support,

*Sharing the good news of Jesus Christ has always been at the heart of World Vision's ministry.*



---

*A hot noon meal relieves  
hunger pangs and brings a  
smile to this young Indian  
girl's face.*

---

not all children grow up to be well-rounded, productive members of society.

In nations where poverty, disease and hunger are the predominant issues in life, however, preparing a child for any other kind of future is virtually impossible. In countries throughout the developing world, the nightmare of poverty often forces parents to devote much of their existence to the search for food, water and shelter, leaving little time for raising children. And sometimes the desperate need forces them to neglect or abandon their offspring. Statistics indicate that even if children in developing nations survive their first five years, it is doubtful that they will ever overcome the hardships of life.

It was this aspect of world need in particular—the inability of the young to shake poverty's grip—that touched the heart of Dr. Bob Pierce more than three decades ago, and prompted him to lay the groundwork for the organization that became World Vision. Today, the needs of children continue to command a large portion of our energy and resources.

In fact, in 1983, World Vision expanded its worldwide childcare program to provide Christian assistance to more than 432,000 needy youngsters and their families through 2136 childcare projects. Of that total, 342,000 children were linked up with their own compassionate sponsors from many Western nations. In the United States, more than 179,000 caring people continued channeling assistance that took the form of food, clothing, schooling and medical checkups for 197,935 needy youths in developing countries. In some impoverished





***"A child's education should begin at least one hundred years before he is born."***

—Oliver Wendell Holmes

villages where World Vision maintained projects, children not specifically linked to sponsors benefited from assistance provided by individuals who contributed to a general childcare fund. And in other childcare projects, funds were pooled, offering project workers a more effective way of assisting all the members of a community through long-range development programs.

The country that received World Vision's largest childcare emphasis during 1983 was the Philippines, where 53,715 youngsters benefited from the compassionate assistance of sponsors. One of these efforts, the Samaritan Childcare Project in Lingayen province, provided medical assistance, nutritional and hygiene education, agricultural training, and Christian nurturing to the families of some 300 sponsored children. Many families were able to get out of debt and begin profiting from their newfound ability to produce vegetable cash crops.

And in Zimbabwe, sponsorship funds used at the Margaretha-Hugo School for the Blind provided sightless students with braille instruction and training in typing, metal work, carpentry, animal care, sewing and gardening. Funds were also used to print hundreds of braille Bibles.

In all, World Vision's emphasis on assisting needy children in the name of Christ was carried out in 34 nations in 1983. A total of \$29 million was contributed to childcare work through the United States support office.

## ***... disaster victims are helped***



Emergency relief

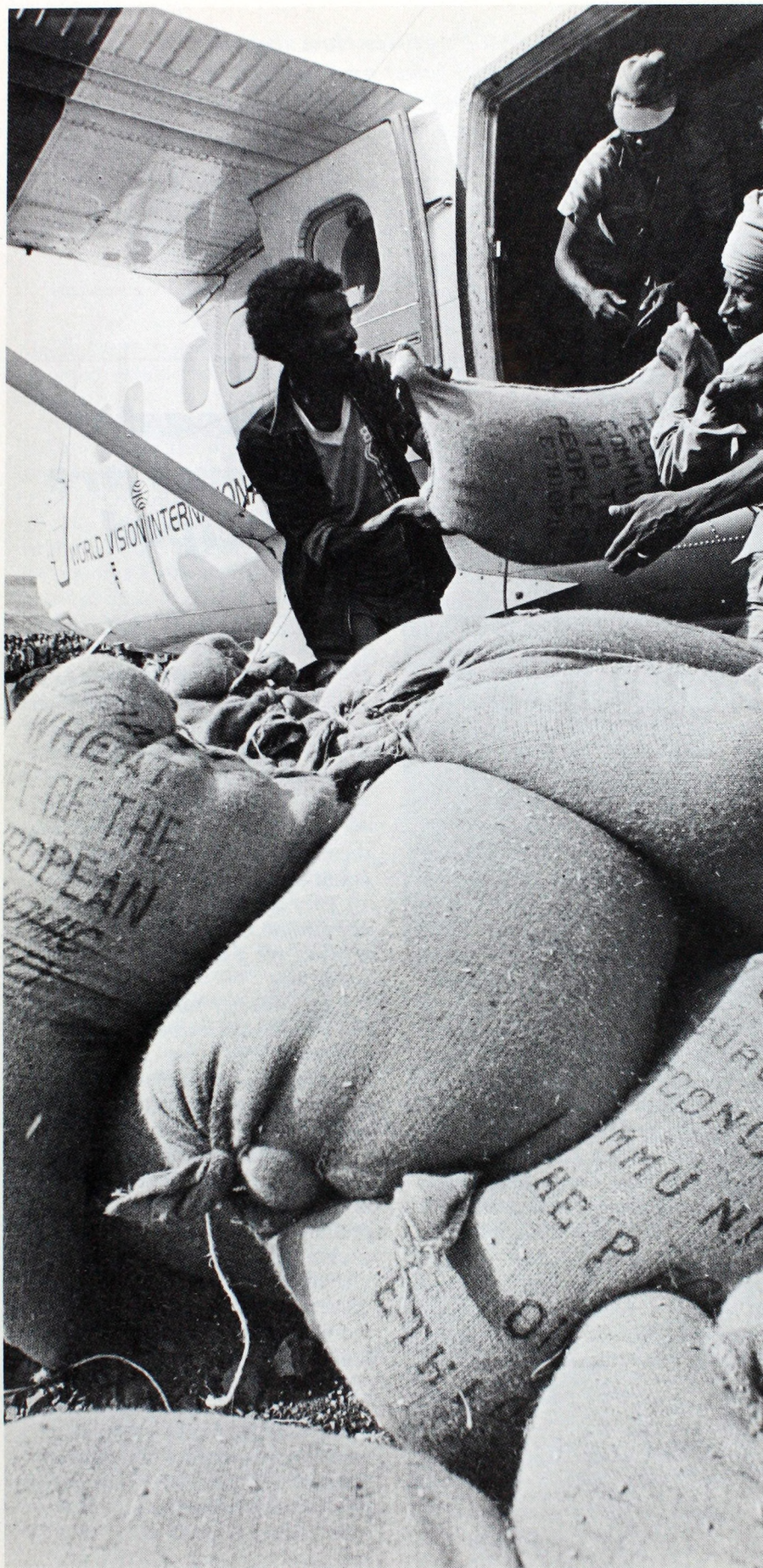
**Disasters are enigmas.** Whether created by the mysterious forces of nature or by the devious calculations of humanity,

the only two features that we can count on about catastrophes are: 1) They are virtually impossible to circumvent once they begin, and 2) They are guaranteed to cause suffering.

Like Christ's reminder that the poor would always be with us (Matthew 26:11), we can be sure that disasters and the misery they bring will continue to be inevitable aspects of life on earth.

As for the Christian response to disasters across the world, there are no riddles to solve when it comes to providing help and hope to those caught in the midst of life-threatening dilemmas. In 1983, World Vision continued to serve as a responsible member of the Christian relief community in responding to emergency situations in needy nations.

In 30 countries last year, World Vision assisted nearly 1.1 million men, women and children as they suffered from the effects of a shifting worldwide weather pattern that caused severe droughts in some areas and extensive flooding in



*Precious sacks of grain are unloaded from World Vision's Twin Otter airplane for famine-stricken Ethiopians in Zui Hamusit.*

others, and from political turmoil that spawned civil wars and social strife in several countries.

Through 139 direct emergency relief projects, food, shelter, clothing, medical aid and other forms of Christian assistance were provided to victims of catastrophes.

In Ethiopia, for instance, where one of the worst droughts in recent history threatens the lives of millions of people, World Vision continued to operate one of the largest famine and drought relief efforts we've ever conducted on the African continent. Over the course of 12 months, World Vision distributed food, medicine, clothing and other relief supplies valued at \$5.1 million to an estimated 193,000 people in several regions of the country.

In Kampuchea, where the gentle Khmer people are still struggling to overcome the effects of Pol Pot's five-year reign of terror and genocide and the upheaval that continues to wrench all of Southeast Asia, World Vision remained a channel of Christian love in 1983. In Phnom Penh, the nation's capital, World Vision gave hope to thousands of malnourished and ailing youngsters through its sponsorship of the National Pediatric Hospital. The facility, built by World Vision in 1973, is the only medical center for children in the entire country. More than 164,000 children were treated at the hospital's in-patient and out-patient clinics during the last year. Also provided was medical training for several classes of national health workers and medical interns.

In Poland, where civil strife and shortages of essential supplies continued to increase the needs of the Polish people, World Vision greatly expanded its emergency food distribution program in cooperation

*Steady clicking and sliding rhythms are the sounds of self-reliance for Samnath Meher, at work at his loom in India.*

with scores of Polish churches. More than \$9 million in surplus dairy products from the U.S. Department of Agriculture and other foodstuffs were channeled through World Vision and its partners there.

In response to other emergencies in 1983, major relief efforts were also undertaken in such nations as Lebanon, El Salvador, India and the Philippines.

## **...families gain self-reliance**



**Community  
development**

**Hope.** It is perhaps the only word in existence with as many as four billion definitions. For in it lie the dreams and yearnings in count-

less shades of meaning for every man, woman and child on earth.

Hope is the expectation of better things to come. It is a longing for a future in which pain and suffering will be thwarted, debts will be canceled, the demeaned will be lifted up, the crippled will cast aside their crutches and the God-shaped void in every heart will be filled.

But for hundreds of millions of people around the world who are faced with unimaginable hardship, hope for a better future is often shattered, sometimes lost forever.



***“Human beings and human societies are not structures that are built or machines that are forged. They are plants that grow and must be tended as such.”***

—Winston Churchill

In 1983, World Vision worked hard to offer new hope to discouraged and despairing people in 54 developing nations through 450 community development projects. These programs, utilizing self-reliance training, were designed to restore dignity to the lives of those lacking self-confidence due to lifetimes of poverty and hardship. As a result of these self-help projects, an estimated 8.2 million people were given a chance to raise their living standards and regain lost hope.

The ingredients of development were tempered with sensitivity to the cultural, economic and sociological differences within participating communities. Among the ingredients included in the 1983 development projects were agricultural, vocational and animal husbandry instruction; irrigation design; health and sanitation education; well-digging and water purification; and Christian nurture programs such as Bible literacy training, spiritual counseling and discipleship. In every development effort, members of the target communities were encouraged to become involved in the planning, design and leadership of the projects.

One example of the lasting change that can take place due to a well-planned development project occurred in Emmaus, South Africa. Two years ago, the small community was immersed in nearly insurmountable need. Dozens of children were dying each month because of malnutrition and related diseases. The water supply was contaminated due to the virtual non-existence of sanitation facilities. And the subsistence crops—the community's only means of survival—were failing. World Vision responded by

providing 200 undernourished children with daily supplemental meals; nutritional and sanitation instruction was given to their mothers. A weekly Bible study was started, gardens were planted, and toilet facilities were built. World Vision also began conducting soil tests, plowing lime and other nutrients into the soil and providing farmers with a more suitable strain of seed.

Today, the village of Emmaus is emerging from its once-acute state of poverty. The crops are flourishing and the entire community is well on its way to achieving self-reliance.

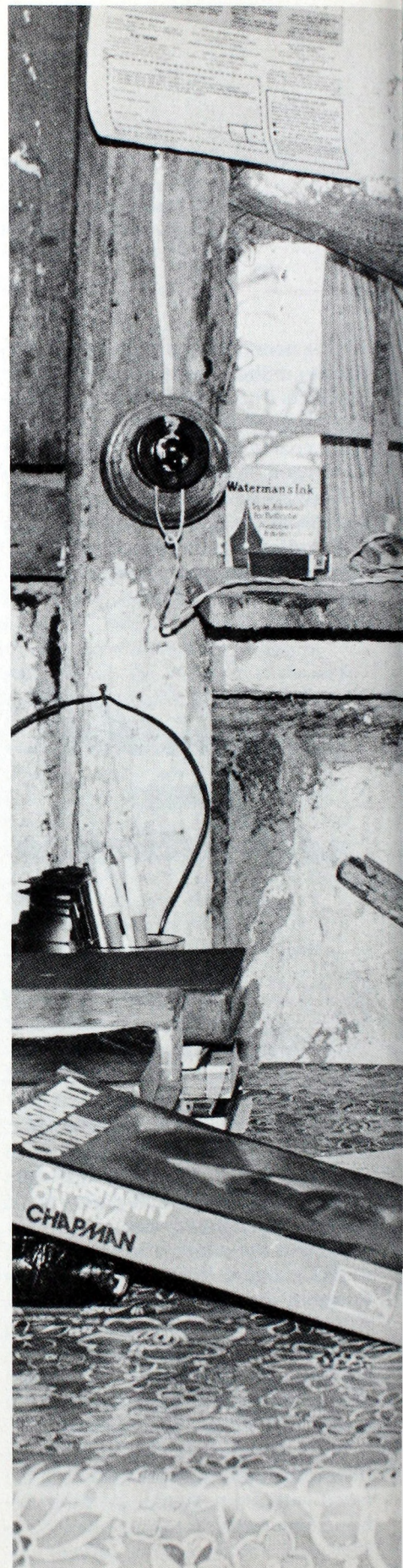
In all, World Vision supporters contributed a total of \$42,632,484 toward the restoration of hope and dignity in the lives of millions of people through relief, development, evangelism and leadership projects in 1983.

## ***... Christian leadership is strengthened***



**Leadership enhancement**

**It's probably safe** to say that throughout history, for every individual with true leadership ability, there were at least a thousand people waiting to follow. History has given us many examples of how the power





*Hours of study and prayer are part of the ingredients called for in the formation of a sound Christian leader.*

---

of persuasion, manifested in dynamic individuals, has enabled them to lead their followers into glory . . . or into destruction.

It is no coincidence that some of the greatest leaders of all time have come from the Christian community. Leadership training has always been a major objective within Christendom, and today, the established church continues to put a high priority on the development of Christian leadership.

But in nations where the Christian church is in its infancy, the need for effective leadership training is even more critical. Last year, World Vision continued its efforts to bolster the work of national pastors and leaders.

The most visible of these projects were the World Vision Pastors' Conferences: week-long times of fellowship, instruction and rejuvenation for indigenous pastors and other key Christian leaders. A total of 1160 national leaders attended the conferences, which were held in Australia, Brazil, Egypt, Honduras, Hungary, India and Kashmir. Participants were given instruction in church growth and evangelism. Last year represented World Vision's 30th year in leadership enhancement, and the Egypt gathering marked the 150th conference.

Another example of our commitment to strengthening leadership took place in the Masvingo province of Zimbabwe, where the organization assisted the African Independent Churches Conference in its efforts to train pastors and church administrators. World Vision provided theology textbooks and transportation for students and traveling lecturers. To help the conference achieve self-reliance, we also contributed toward

*World Vision's BiTE program is providing youngsters in America like this one with a way to care for those less fortunate.*

the purchase of a 3000-acre farm where students and faculty will grow corn and raise cattle.

World Vision also contributed to leadership training efforts in the U.S. by publishing the monthly Christian Leadership Letter and other instructional and motivational literature, and by conducting its "Managing Your Time" seminars in six cities. World Vision also made supporting grants available to 28 U.S.-based sister organizations involved in missions and Christian leadership training.

## ...Americans learn to care



Mission challenge

**The American Dream**... a home in the suburbs, two cars in the garage, the country club membership and all the amenities

of modern life. For many in this country, that is the ultimate goal.

But for millions more here in the United States and in dozens of developing nations around the world, the easy life is only an illusion. For these victims of poverty and social, economic, and political oppression, the ultimate goal is just to survive.

During the last year, World Vision continued its efforts to inform Americans about the tragic human



need that exists around the world and to challenge them personally to become part of the solution. Through a series of television presentations and films, informative publications, lectures and special awareness-raising programs, World Vision was able to impress upon hundreds of thousands of Americans the urgency of the problems and give them an opportunity to respond.

Three one-hour television specials, "Children: Caught in the Crossfire," "Children: Between Life and Death" and "Children: Running Out of Time," were produced and presented to television audiences in virtually every major U.S. city during 1983. These presentations enabled us to reach thousands of people simultaneously with news and information about the human tragedies occurring in several countries.

WORLD VISION magazine, the organization's monthly report on highlights of its work around the world and of the efforts of other Christian outreach groups, was

circulated to more than a million people. In addition, educational brochures on subjects such as hunger, refugees, needy children, poverty and spiritual darkness were provided to thousands of individuals, as well as to schools and colleges.

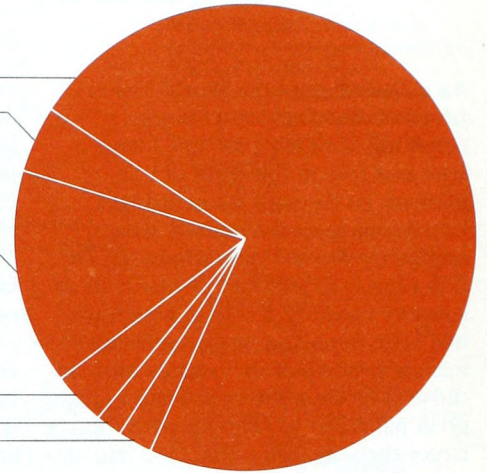
World Vision's hunger awareness programs also continued to generate significant involvement. Approximately 6250 church and civic groups participated in the organization's Love Loaf, Planned Famine and Bible Treasure Exploration programs last year. Participants not only learned about the effects of hunger, but raised funds for their own hunger outreach programs as well.

In all its educational and personal involvement programs, World Vision's objective was to be a Christian channel of caring, offering those who care the opportunity to assist those in need. □

# Income and disbursements

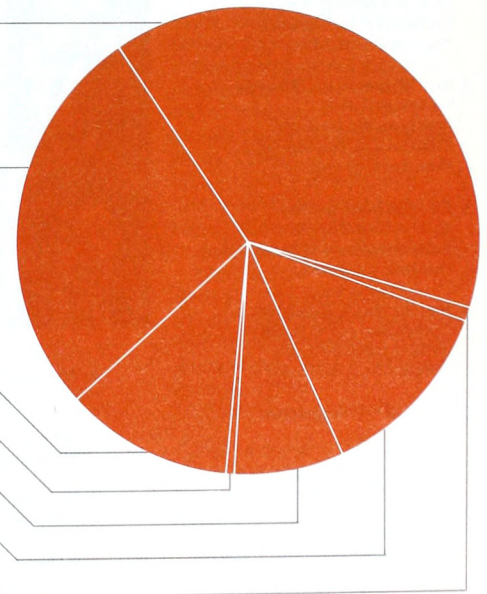
## Where the money came from:

Individuals and families	\$ 78,403,447	72.3%
Churches	5,168,496	4.8
Gifts-in-kind	16,457,832	15.2
Corporations, foundations	4,029,674	3.7
Planned giving programs	2,025,000	1.9
Investment income and other	2,267,650	2.1
	<b>\$108,352,099</b>	<b>100%</b>



## How it was spent:

Program services		
<i>Relief, development, evangelism and leadership</i>	\$42,632,484	39.4%
<i>Childcare</i>	28,932,500	26.7
<i>Mission challenge</i>	12,901,555	11.9
<i>U.S. domestic ministries</i>	229,972	.2
Supporting services		
<i>Management</i>	8,500,169	7.8
<i>Fundraising</i>	14,162,759	13.1
<i>Miscellaneous ministry commitments</i>	992,660	.9
	<b>\$108,352,099</b>	<b>100%</b>



# World Vision's board of directors

## A word from the board chairman

**As a member** of the World Vision board of directors for 27 years (chaining it for the past 16), I have seen our role in the work of this ministry go through many changes. Initially, we board members were invited by World Vision's founder, Dr. Bob Pierce, to join him primarily in an advisory capacity, a role in which we had little impact upon the decision-making process of the organization. In those early days, the board had to take great pains just to keep up with the larger-than-life vision that God had given Dr. Pierce.

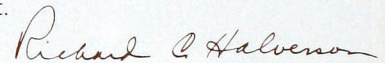
But gradually the board gained more of an impact on the work by learning how to exert its influence through

veto and modification. When Dr. Stan Mooneyham arrived, the board was poised for a more active role in the management of the ministry. We established policy, enforced accountability and learned how to set limitations without frustrating the courageous and aggressive leadership of the organization.

In the past few years, World Vision's growth has been so rapid that the board's greatest challenge has been to learn how to effectively manage that growth. In 1983, we saw World Vision go through a period of radical transition. A great deal of reorganizing was initiated to produce a leaner, more effective operating structure and to

position the ministry for a future that promises to be more fruitful than ever.

These are exciting days for the board—sometimes difficult, but always satisfying. I am unspeakably grateful for the godly men and women on our board who serve with expertise, courage and often sacrifice. And I am profoundly grateful for the faithful men, women and children around America who have caught the vision with us, supporting the ministries with their gifts and prayers. Without them, World Vision obviously would not exist.



Richard C. Halverson

**1 Dr. Richard C. Halverson**

*CHAIRPERSON 1966-1983*  
Chaplain of the U.S. Senate  
Washington, DC

**2 Dr. Winston O. Weaver**

*VICE-CHAIRPERSON*  
President, Rockingham  
Construction Builders Inc.  
Harrisonburg, Virginia

**3 Dr. Carlton Booth**

*SECRETARY/TREASURER*  
Retired Professor of Evangelism  
Pasadena, California

**4 Mr. Herbert Hawkins**

Chairperson of the Board  
Herbert Hawkins Realty  
Temple City, California

**5 Dr. Ted W. Engstrom**

President  
World Vision  
Monrovia, California

**6 Ms. Colleen Townsend Evans**

Author, Boardmember,  
Consortium of Christian Colleges  
Washington, DC

**7 The Honorable Mark O. Hatfield**

U.S. Senator  
Washington, DC



**8 The Reverend Roberta Hestenes**

Assistant Professor/Director of  
Christian Formation and Discipleship  
Fuller Theological Seminary  
Pasadena, California

**9 Mr. Stephen Lazarian**

President, ESSCO Electric  
Service and Supply Company  
Pasadena, California

**10 Dr. Gordon MacDonald**

*CHAIRPERSON 1984—*  
Pastor, Grace Chapel  
Lexington, Massachusetts

**11 Dr. John M. Perkins**

Founder, Voice of Calvary  
Pasadena, California

**12 Mr. Coleman R. Perry**

Founder, Perry Boys' Restaurants  
Los Angeles, California

**13 Dr. Paul S. Rees**

Retired Vice-President-at-large  
World Vision International  
Northbrook, Illinois

**14 Dr. Claude W. Edwards**

Honorary Lifetime Member  
Retired Chairperson of the Board  
Alpha Beta Markets  
La Habra, California

**15 \*Mr. Lowell Williamson**

President, Glennex Petroleum  
Phoenix, Arizona

*The board of directors  
meets four times  
annually, with interim  
committee meetings.*

\*Not pictured



# Locations/Cooperating agencies and churches

## Locations

United States and  
International offices:  
Monrovia, California

## Regional Offices:

Pasadena, California  
Chicago, Illinois  
Midland Park, New Jersey  
Portland, Oregon

## Other national affiliates

### World Vision of Australia:

Brisbane, Queensland  
Adelaide, South Australia  
Sydney, New South Wales  
Melbourne, Victoria  
Perth, West Australia

### World Vision of Canada:

Vancouver, British Columbia  
Winnipeg, Manitoba  
Halifax, Nova Scotia  
Richmond Hill, Ontario  
Mississauga, Ontario

### World Vision of Europe:

London, England  
Frankfurt, West Germany

### World Vision of Hong Kong:

Kowloon, Hong Kong

### World Vision of New Zealand:

Auckland, New Zealand

### World Vision of South Africa:

Rooedeport, South Africa

## Ministry Offices:

Chatswood, New South Wales,  
Australia  
Dacca, Bangladesh  
La Paz, Bolivia  
Belo Horizonte, Brazil  
Santiago, Chile  
Bogota, Colombia  
San Jose, Costa Rica  
Larnaca, Cyprus  
Quito, Ecuador  
San Salvador, El Salvador  
Addis Ababa, Ethiopia  
Suva, Fiji  
Accra, Ghana  
Guatemala City, Guatemala  
Port-au-Prince, Haiti  
Tegucigalpa, Honduras  
Madras, India  
Irian Jaya, Indonesia  
Jakarta, Indonesia  
Java, Indonesia  
Phnom Penh, Kampuchea  
Nairobi, Kenya  
Blantyre, Malawi  
Bamako, Mali  
Mexico City, Mexico  
Boroko, Papua New Guinea  
Madang, Papua New Guinea  
Lima, Peru  
Manila, the Philippines  
Quezon City, The Philippines  
Singapore  
Mogadishu, Somalia  
Rooedeport, South Africa  
Seoul, South Korea  
Colombo, Sri Lanka  
Taipei, Taiwan  
Arusha, Tanzania  
Bangkok, Thailand  
Bonn, West Germany  
Lusaka, Zambia  
Harare, Zimbabwe

## Cooperating agencies and churches

African Committee for  
the Rehabilitation of  
Southern Sudan  
African CO-OP Action Trust  
African Enterprise  
African Inland Church  
African Reformed Church  
Anglican churches  
Asia Pacific Christian Mission  
Association of Christian Churches  
of Kenya  
Association of Protestant  
Evangelical Churches  
Australian Churches of Christ  
Missions  
Baptist churches  
Bangu Evangelical School of The-  
ology, Central African Empire  
Bethesda Evangelical Church  
Better Living Center  
Bible Fellowship  
Brazilian Congress on Evangelism  
Brethren in Christ churches  
Budi Luhur Foundation  
Catholic Relief Services  
Center for Christian Development  
CAM International  
Christian and Missionary Alliance  
Christian Church of North Central  
Java  
Christian Ex-Prisoners Association  
Christian Literacy Association  
Christian Missions/Many Lands  
Christian Services Institute  
Church Growth Research Center  
Church of Christ  
Church of God  
Church of North India  
Church of South India  
Church Province of Kenya  
Church World Service  
Community Christian Services  
to Prisoners  
Compassion International  
Contact and Resource Center,  
Lebanon  
Daystar Communications  
Diocese of Central Tanzania  
Dutch Reformed churches  
Evangelical Covenant churches  
Federation of Evangelical churches  
and missions  
Finnish Lutheran Mission  
Free Methodist churches  
Friends of the Ciskei Association  
Friends churches  
Full Gospel churches  
Geluksan Hospital, South Africa  
Goodwill Caravans  
Haiti Baptist Mission  
Henry Murray School for the Deaf,  
Zimbabwe  
India Christian United Action  
Indonesian Missionary Fellowship  
Institute of Child Health  
Kale Heywot Church, Ethiopia  
Kenya Students Christian Fellowship  
Lausanne Congress on World  
Evangelism  
Love Brigades  
Lutheran Mission  
Manna Welfare Organization  
Magaretha Hugo School for the  
Blind, Zimbabwe  
Mennonite churches  
Mercyville, Inc.  
Middle East Media  
Mission Aviation Fellowship  
Mission Bethany O'Haiti Mweya  
Evangelical Theological Institute  
Nazarene churches  
Oriental Missionary Society  
Palli Shishu Foundation, Bangladesh  
Pentecostal Assembly Churches  
Philippine Bible Society  
Polish Ecumenical Council  
Presbyterian churches  
Reaching the Unreached, India  
Region Beyond Missions Union  
Roman Catholic churches  
Salvation Army  
Sepik Baptist Union, Papua New  
Guinea  
Southern American Mission  
South Sea Evangelical Church  
Soweto Christian Concern  
Summer Institute of Linguistics  
Swiss Indian Mission  
Teen Challenge  
Thailand Church Growth Society  
United Church of Christ  
United Church of Melanesia  
United Methodist churches  
United Mission to Nepal  
United Nations High Commissioner  
for Refugees  
Wesleyan Methodist Mission  
Western Sema Baptist Association  
Worldwide Evangelistic Crusade  
Young Men's Christian Association  
Youth for Christ  
Zimbabwe Bible Society

World Vision is a charter member  
of the Evangelical Council for  
Financial Accountability



Contributions to World Vision  
are tax-deductible.

ON BOLIVIA'S ALTIPLANO

# *High, dry, cold and hungry*

**Gazing out** over an expanse that not long ago was a beautiful lake, Julieta de Quiroz sighs. "I remember," she says, "when Lago (Lake) Poopó was full of water. There were beautiful aquatic birds. There were fish. All around you could see people in little fishing boats. But now it is all dry."

Julieta, World Vision of Bolivia's administrator, recalls that the entire *altiplano* (high plain) region was

then green and fertile. Now it lies dusty and barren beneath clear, cold skies.

Only two years ago, residents of the two-mile-high plain that stretches for hundreds of miles across Bolivia and Peru were able to produce adequate food supplies, growing subsistence crops comprised primarily of potatoes, and raising herds of llamas, alpacas and sheep. Today, as a result of the drought, grazing areas—not to mention once-

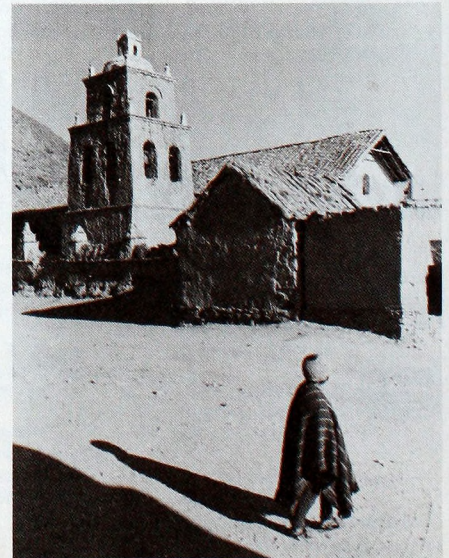
*Weather-worn face  
of an elderly  
altiplano woman*



*Small adobe churches  
like this one in  
Belén de Andamarca,  
dating from the  
Spanish colonial  
period, are found in  
most towns on the  
altiplano.*



*In Avaroa, a small herd of llamas and alpacas wanders through what was once a grassy pasture, unable to find any edible plants whatsoever.*

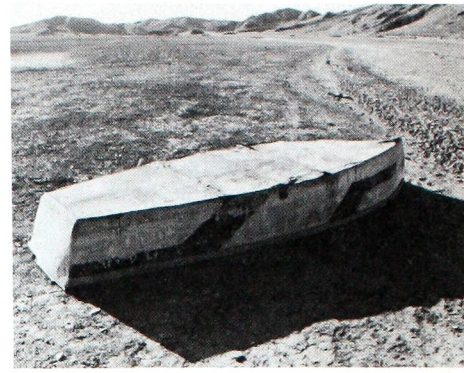


abundant water sources—have all but disappeared, and animal herds have been reduced drastically. And growing potatoes and other crops has become virtually impossible.

“As a pastor, I used to travel all around the altiplano, talking, eating, staying with people,” says World Vision of Bolivia Director Tito Montero. “The last time I visited the communities of Oruro was at the end of 1981. Things seemed fine

then. I remember seeing many little fields of potatoes in little plots all around town. I was shocked to see how few families were able to grow potatoes this year.”

Malnutrition is slowly taking its toll on the people of the altiplano, many of whom are now surviving on a diet consisting mainly of grains usually used to feed chickens. Layers of clothing, worn as protection against low temperatures and biting winds, conceal signs of malnutrition which would be more evident in



*Lago (Lake) Poopó*



*A young altiplano girl gives her sister a lift.*

temperate countries, such as in Africa.

Altiplano communities visited by a World Vision survey team last fall are receiving assistance via a \$45,000 project geared toward enabling residents to reverse some of the effects of the drought. Working in cooperation with local government agencies and a sister international



*Four-year-old Nestor Cajuana and his six-year-old sister Eufronia stand in the doorway of their family's little adobe house in Avaroa.*

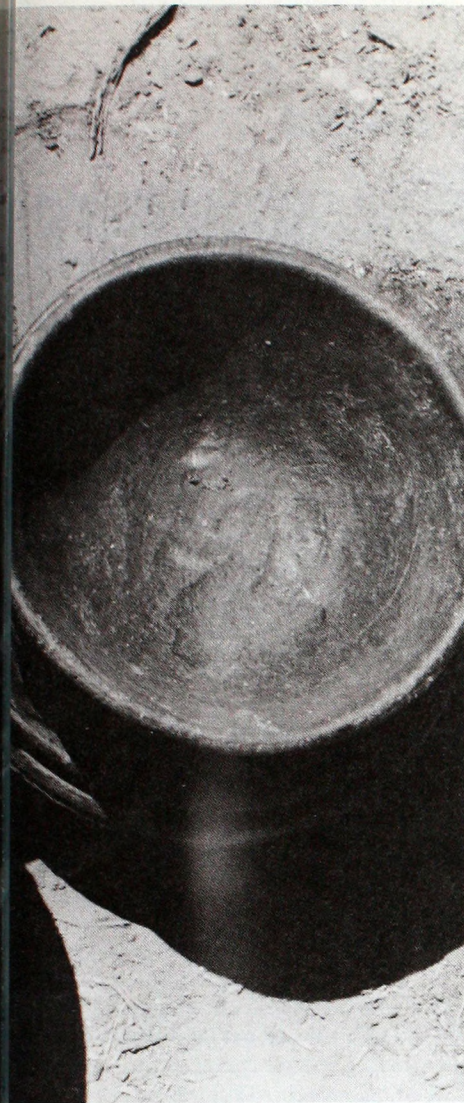


---

***Malnutrition  
is slowly  
taking its toll  
on the people of  
the altiplano.***

---

agency, Food for the Hungry, World Vision hopes to equip residents with resources to help revitalize their agricultural foundation. Ten water pumps are being installed to improve irrigation systems in seven communities. And some 50 tons of seed potatoes, along with small quantities of vegetable seed, have been made available for the next



*Lunch for an altiplano family:  
a llama bone in broth with barley  
and a few noodles.*



*Most altiplano children, like this young girl,  
either go barefoot or wear sandals, despite the  
high-altitude chill. (The photographer  
remarked that his hands were numb with  
cold as he shot this picture.)*

*men in Belén de Andamarca find a sunny spot to warm themselves  
inst the altiplano's chilly weather.*

***With assistance,  
Bolivia's highlanders  
can avert  
more disasterous  
devastation.***

possible planting season.

Without outside help, the future for many of the altiplano residents looks grim, at best. Llama, sheep and alpaca herds—a primary source of protein on the altiplano—have diminished significantly, and it will take years to rebuild their numbers. And most of last year's potato crops were virtually worthless.

With assistance, residents of Bolivia's high plains stand a chance of keeping at bay the extent of devastation endured by other drought sufferers in countries like Ethiopia. For the moment, much of their fate hinges on when the next rains may arrive—and on whether help from caring supporters is sent.

*Randy Miller*

***Your assistance at this crucial time can make a lifelong difference for the altiplano people, especially for the children. Gifts you earmark for this purpose will enable World Vision and its partner agencies not only to provide immediate hunger relief and medical assistance, but also to help Bolivian farmers develop dependable agricultural means of caring for their food needs even through drought periods.***

*To share in this distinctly Christian effort, please use the return envelope from the center of this magazine. Thank you!*

MINI-MESSAGE

***Have you tasted  
God's love?***

**"God has shown us** how much he loves us," wrote a man who knew God well; "it was while we were still sinners that Christ died for us!"

That's love!

And that writer—Paul the Apostle—went on: "By his death [Christ's] we are put right with God" (Rom. 5:8, 9, TEV).

The love shown in Jesus' death for sinners is the love we all need more than any other love. And the experience of being "put right" with the God we've shunned—that's the benefit we all need more than any other.

Peace with God, so necessary in both this life and the next, is God's great love gift to each person who simply, penitently seeks it through the Christ who shed His blood for us and rose to conquer sin and death.

Many people merely know something *about* that love; they have

yet to taste it through personal response. They have not personally responded to the crucified and risen Savior.

Do *you* know God's love?

If you still lack the relationship with God that spells inner peace, we recommend that you:

1. Read and re-read, open-heartedly, Romans 5:1-11.
2. Seek additional counsel through a Christ-sharing church.
3. Write to WORLD VISION magazine (919 W. Huntington Drive, Monrovia, CA 91016) for a free copy of *Becoming a Christian*, a helpful booklet on knowing God through Jesus Christ.

God wants you to know and benefit from His love now and eternally. Seek that incomparable love in the Lord Jesus Christ. Find it. Taste it. Respond to it—in faith and by giving yourself to Him.

You'll be glad you did. □

***Please pray for . . .***

- **God's continued guidance** for World Vision in all its ministries of evangelism, childcare, emergency relief, community development, Christian leadership enhancement and mission challenge.
- **Bolivia's altiplano people** and all who are helping to rescue them from famine.
- **Peru's drought victims** and those who are bringing them relief.
- **the ongoing aid** program for displaced and starving Ethiopians.
- **bombed-out families** in Lebanon and those who are helping them start life over again.

□ **Brazilian children** and the new efforts to meet their extreme needs.

□ **the agricultural**, vocational, evangelistic and literacy programs World Vision is conducting in the Solomon Islands.

□ **helping/healing/evangelizing** ministries to suffering people in Zaire and surrounding African nations.

□ **hundreds of Americans** who have written to World Vision for help in knowing Christ as Lord and Savior.

□ **your church's involvement** in caring ministries to internationals and to the homeless or other despairing people in its own community.

## What's been happening



(left) This Ethiopian mother awaits treatment for her 18-month-old daughter at the World Vision clinic. (below, left) On a visit to America, Ethiopian Relief and Rehabilitation Commissioner Dawit Wolde-Georgis (center) expresses gratitude for World Vision's famine-relief program in his country to WVI Executive Vice-President Hal Barber (left) and WVI Vice-President for Field Ministries Graeme Irvine.

### In Ethiopia

**Food and other relief supplies** are still desperately needed in many parts of Ethiopia. A recent analysis by World Vision of Ethiopia staff members indicates that currently, in many areas, the most efficient means for delivering supplies is by ground transport.

In a recent redesign of World Vision's transportation assistance project for Ethiopia, trucks and trailers are being used to shuttle some 2400 tons of food per month from storage facilities to those in need. The project is designed to reach some 500,000 drought victims in the Gondar administrative region by mid-February.

The Twin Otter airplane is flying some 200 tons of food to drought victims in the Gama Goffa region. Next, the plane will be used in a



survey of the needs of Sudanese refugees in the town of Gambella.

The World Vision medical team is working in Maksegnit, a town located 30 miles southeast of Gondar town. Grain and other supplies were distributed there to 5200 people during October, and construction of an eight-room clinic was completed. □

### In Lebanon

**Increased fighting** has brought "a continuing sense of forboding" to the Lebanese people, according to Bruce Menser, World Vision relief associate in Beirut. "Although the Lebanese people seem to have an inborn optimism," Menser says, "it's hard not to become discouraged in their situation. They're on the 180th cease-fire in nine years."

Late last year, World Vision began implementing its most recent relief effort in Lebanon, distributing aid to needy families. "The project is extremely timely," Menser says. "It's a big encouragement to our partners. It lets them know that someone cares."

Reporting from Beirut, Menser informed World Vision International staff members that at least 150,000 displaced people are crowded into the already teeming and dangerous greater Beirut area. Another 150,000 have sought shelter in northern Beirut. And some 50,000 are displaced in the south.

"As the war continues, the economy suffers more and more," Menser adds. "Unemployment figures are rising. And it is the displaced people who are especially affected."

Affirming the progress being made by World Vision through its partner agencies in Lebanon, Menser comments, "All goals are achievable in spite of ongoing turmoil and uncertainty about the future. All our partners are tired, but safe. May God help the leaders find peaceful solutions." □

### In Brazil

**Drought** is bringing widespread hardship and hunger to many in the northeastern part of the country. Stu Willcuts of World Vision's relief and rehabilitation division recently conducted a survey visit to the drought-affected region and reported finding several pockets of severe need there.

"I've just completed a 2500-mile survey in three of nine drought-affected states in the northeast," reports Willcuts from Brazil. "Half of the country's poor live in the northeast. Many rural families have been unable to grow food for the past three to five years.

"I estimate that 17 million people are now severely affected by the emergency," Willcuts adds. "About 500,000 square miles are affected. And the Brazilian government predicts the drought will continue until at least 1985. But I am convinced that World Vision can play a significant role in helping relieve the suffering."

A relief response is being planned by Willcuts and members of the World Vision of Brazil field staff. Developments will be reported in future issues of WORLD VISION magazine. □

**world vision®**

Published by  
World Vision  
P.O. Box O  
Pasadena, CA 91109

Nonprofit Organization  
U.S. Postage  
**PAID**  
Long Prairie, Minnesota  
Permit No. 15

This label is to be used on the enclosed envelope.

# You Can Help Fight World Hunger...



## and here's how!

Some of America's most popular Christian artists have recorded an outstanding album of gospel songs called TOGETHER. These artists (shown at right) have donated their talents to World Vision so all proceeds and royalties can be used in the fight against world hunger.

### Here is what you can do.

This album is yours, compliments of the recording artists, with your donation of \$20 or more.

With your gift, you'll be joining TOGETHER artists Barbara Mandrell, B.J. Thomas, Andrae Crouch, Evie Karlsson, Amy Grant, Dino, Keith Green, Walter Hawkins, the Imperials and the Sweet Comfort Band in their efforts to bring health and hope to hungry children in the world.

### Help fight world hunger... Order your complimentary TOGETHER album now!

To receive your gift of TOGETHER, this coupon must accompany your donation.

**YES...** I want to join the artists of TOGETHER in the fight against world hunger. I understand that my donation of \$20 or more (beyond any current pledge I've made to World Vision) entitles me to a complimentary copy of TOGETHER.

Enclosed is my donation of \$\_\_\_\_\_.  
(One album for each \$20 donation)

Please send: (\_\_\_\_) LP records (\_\_\_\_) Cassette tapes  
Qty. Z71C20/W Qty. Z71C20/B

(Please allow 6 to 8 weeks for delivery.)

Name \_\_\_\_\_

Account no. \_\_\_\_\_

Street address \_\_\_\_\_

City/State/Zip \_\_\_\_\_

Mail today to: **WORLD VISION** • Box O • Pasadena, CA 91109

